

City Directory

Emergency Calls Only	
Fire Department	9-1-1
Police Department	9-1-1
City Hall	871-2400
City Manager's Office	871-2500
Assessing	871-2470
City Clerk	871-2410
District Court	871-2900
Library	553-0300
Finance Department	871-2440
Fire Department	
Non emergency	871-2800
Human Resources	871-2490
Council Newslite	871-2511
Police Department	
Non emergency	871-2700
Public Services Department	871-2530
Public Works	871-2850
Planning Department	
Planning	871-2540
Building	871-2450
Community Development and	
Housing Rehabilitation	871-2549
Zoning	871-2520
Special Services Department	
Activities Center	473-1816
Cultural Arts Division	473-1856
Ice Arena	478-8800
Nature Center	477-1135
Parks & Golf	426-1505
Recreation	473-1800
Golf Club	476-5910
Senior Adult Program	473-1830
Volunteer Center	473-1813
Youth and Families	473-1841

City Council

Vicki Barnett
Mayor
Jerry Ellis
Mayor Pro-Tem
John Akouri
Randy Bruce
Barry Brickner
Ken Massey
Cheryl Oliverio

City Management

Steve Brock
City Manager

Dana Whinnery
Assistant City Manager

Teri Arbenowske
Assistant to the City Manager

Your Comments

FOCUS

is produced by the City of Farmington Hills and mailed to residents five times a year. Articles are submitted by City department directors. We welcome your comments.

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The City Management Team

Standing (l-r): David Boyer, Special Services Director; Charles Rosch, Finance Director; Teri Arbenowske, Assistant to the City Manager; Dana Whinnery, Assistant City Manager; Mary Moultrup, Human Resources Director; Michael Lasley, Central Services Director; Kathryn Dornan, City Clerk. Seated (l-r): Thomas Biasell, Public Services Director; Dale Countegan, Planning and Community Development Director; Steve Brock, City Manager; Richard Marinucci, Fire Chief; William Dwyer, Police Chief.

Public Services

The Department of Public Services (DPS) got its chance to shine when the lights went out August 14, 2003. In response, the City activated its Emergency Operations Plan and managed the blackout's aftermath with professionalism and dedication.

Instrumental in the maintenance of health and safety for citizens, DPS staff made life bearable during the outage by providing portable generators, diesel fuel, Porta-Johns, and other emergency related equipment and supplies. DPS staff placed temporary stop signs at busy intersections and procured and distributed bottled water to City residents.

DPS staff provide the same dedicated and professional services in everyday Farmington Hills life. They maintain about 300 miles of major and local streets with snow removal, asphalt and concrete repair, and public storm drain maintenance.

The City's refuse program, including garbage collection, recycling, composting and household hazardous materials collection is significant as residents continue to divert almost 30 percent of their garbage and yard waste from the landfill. A record number of approximately 1,500 residents participated in the 2003 Household Hazardous Materials Days.

The Engineering Department continued to improve the quality of life for Farmington Hills residents with road improvements. Projects included paving and resurfacing in Kendallwood and Colony Park West subdivisions 1, 2 and 3. Eight Mile was resurfaced from Farmington to Inkster roads, as was Inkster Road, from 11 to 12 Mile, with three lanes constructed from I-96 to 12 Mile.

Other significant intersection improvements included improved traffic signal equipment, use of the speed control program SafeTE3, and remote activation of 12 flashing school speed zone signs.

Environmental awareness remains a priority with the City as it continued with River Day, a Rouge River clean up effort, native plantings at the new golf course and a cooperative effort with other departments to build a backyard habitat at the New Nature Center in Heritage Park.

Implementation of the Michigan Department of Environmental Quality's Watershed-based Storm Water Permit continued, including the City's involvement in an innovative Storm Water Management Workshop. The City joined the new Rouge Assembly, a 40-community alliance dedicated to cleaning the Rouge watershed.

Historic Preservation

In 2003, the Division of Public Works assisted in the preservation of the City's two historic West and East Farmington cemeteries. The DPW regularly maintains the cemeteries, but this year, the Farmington Hills Historic District Commission made an urgent request for restoration of the buildings at each cemetery.

The DPW crew repaired roofing, installed windows and a door at the West Farmington Cemetery building. The East Farmington Cemetery building needed a little more restoration. Taking care to maintain as much of the original as possible, the DPW crew replaced the rotted wood on the building's sides and front with the original wood from the rear of the building, where the use of new wood would not be as noticeable. Moldings were replicated where necessary. The building's foundation was repaired, and windows and a new door installed. The existing asphalt roofing was replaced with cedar shake to more accurately resemble the building's original materials.

47th District Court

2003 was a year of transition for the 47th District Court, beginning with Judge James Brady's election to succeed retiring Judge Frederick Harris. Judge Brady served as a Court magistrate since 1985 and joins Judge Marla Parker to lead the 47th District Court into the future.

The new courthouse on the Farmington Hills government campus at 11 Mile and Orchard Lake roads was dedicated on September 15 with keynote speaker Michigan Supreme Court Chief Justice Maura D. Corrigan. The architecturally pleasing facility provides a multitude of security improvements, and will serve well Court users, staff and the public for many years to come.



Michigan Supreme Court Chief Justice Maura D. Corrigan making her remarks at the Courthouse dedication ceremony in September.

Farmington
HILLS

City of Farmington Hills

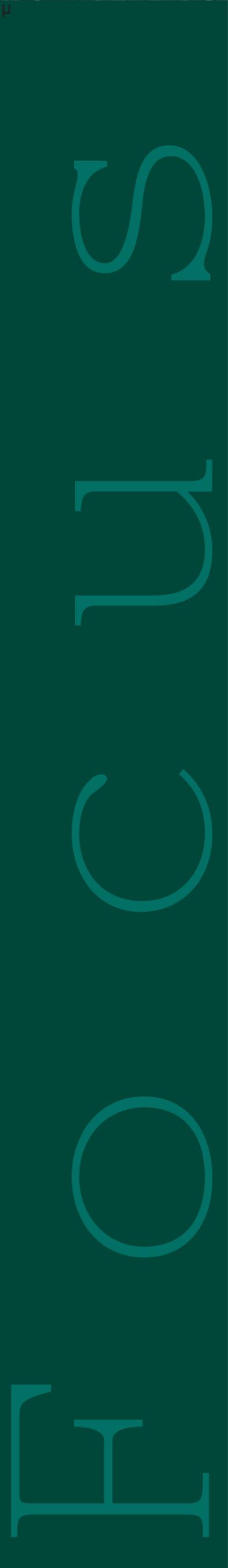
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ANNUAL REPORT 2003



The Farmington Hills City Council. Standing (l-r): John Akouri, Randy Bruce, Barry Brickner, Ken Massey. Seated (l-r): Cheryl Oliverio, Mayor Vicki Barnett, Mayor Pro Tem Jerry Ellis.

Message from your Mayor

This 2003 Annual Report is a testament to the positive things that are happening in Farmington Hills. As your new Mayor, I want to thank you for renewing the Public Safety Millage, which will prepare our City for its future needs as well as maintain the successful programs already in place.

The City Council thanks you for your confidence in our government and I assure you that your money has, and will continue to be, well invested in the community's secure future. The recent recognition of Farmington Hills as the 11th Safest City in the nation is evidence of our commitment. Although we are faced with tough economic times, we will continue to manage and protect our City, despite declining support in state shared revenues.

I am honored to work with a new City Council that includes recently elected members Randy Bruce, Ken Massey, John Akouri and re-elected members Cheryl Oliverio and Jerry Ellis is committed to

member Barry Brickner. Each of the new members and existing members Cheryl Oliverio and Jerry Ellis is committed to Farmington Hills' continuing success.

As the largest city in Oakland County, we are culturally diverse, yet have grown together to create a community that is not only safe and successful, but enriched by our residents. Our programs, such as community policing, youth programs and a variety of arts and cultural activities, as well as the Farmington Public Schools, have drawn us into a tight-knit neighborhood that cares.

We are an open government in which your thoughts, opinions and concerns matter. I encourage you to share your ideas and I encourage you to get involved.

On behalf of the City Council, and the City Administration and staff, I wish you a happy New Year and one in which good things will happen for you, your family and our community.

Vicki Barnett
Mayor

THANK YOU FOR YOUR SUPPORT OF PUBLIC SAFETY

11th Safest City in the U.S.



One year ago, Farmington Hills residents lived and worked in the nation's 25th Safest City. In 2003, life got even better when the City became the 11th Safest City in the U.S., based

on the FBI's most recent comparison of crime report statistics for 350 cities with populations of more than 75,000.

The City's success is due to the continuing partnership between the Police Department and the community. The Department manages some 50 community policing programs and has won state and national awards for its practices. Community is the key to the programs' successes.

The Department's programs are designed to draw the community closer to share concerns and successes. Some of the programs include Neighborhood Watch and Michigan Community Child Watch, which make us aware of our neighbors and the need to focus on their safety and welfare. The Senior Police Academy lifts the mystique of police work and allows older adults to see firsthand what the police do. In 2004, the Senior Police Academy will be extended to include an advanced class, which will allow graduates more in-depth opportunities.

Farmington Hills citizens play a key role in community policing. In 2003, the Police Department awarded 13 civilian citations to men and women who helped police and their neighbors. Citations were awarded for a variety of efforts, including helping an elderly robbery victim and identifying the culprits, identifying thieves so police could apprehend them, discovering a neighbor's house fire, and calling for help for an injured senior adult. Citizens' efforts add measurably to the quality of life in Farmington Hills and underscore that "neighbors watching out for neighbors" makes Farmington Hills a safer community.

Public safety is the community's business and it requires effort from residents and business owners. The recent renewal of the Public Safety Millage will enable the Police Department to continue its successful and dedicated programs and services for the community. Thank you.

Life Safety Achievement Award

In 2003, the Farmington Hills Fire Department's career and paid-on-call firefighters responded to a total of 6,485 emergencies, including 3,718 medical and 215 fire incidents. Of the department's total medical emergencies, firefighters transported patients 2,501 times to a local hospital.



The Fire Department led the way in Oakland County for the most trauma transports to a Level 1 trauma facility (William Beaumont Hospital). Residents who are involved in serious accidents or suffer a traumatic injuries will be transported to Beaumont because it is equipped to address various types of trauma within a one-hour time frame.

In just the first 24 hours of the August 2003 regional power outage, Farmington Hills firefighters responded to 125 incidents. The Department also activated the City's Emergency Operations Center, under the direction of Emergency Manager Peter Baldwin. The Center provides direction to the City and its citizens when large-scale emergencies, such as the blackout and natural disasters, occur.

The Fire Department was recognized for keeping the community free of fire deaths when it received the national 2002 Life Safety Achievement Award. Firefighters also educated thousands of families and children at the Department's 26th Annual Open House, and at visits and assemblies at all Farmington Hills schools.

The Fire Department is known as a combination department because of its fulltime firefighters, as well as paid-on-call firefighters. Paid-on-call firefighters respond from home or work to the fire station and then to an emergency scene. These firefighters, who receive training from the Fire Department, are paid for the time they work rather than staffing all of the City's fire stations 24 hours a day.

The Department has completed many training fires, in which a controlled fire is under direct supervision of a fire crew, which extinguishes the fire in a donated structure. The Department accepts donated houses and commercial structures and uses them for training in firefighting tactics and fire behavior before demolition.

The Department also took delivery of three new pieces of equipment in 2003. A new McCoy Miller ambulance will complement existing emergency medical equipment and two new American LaFrance fire engines will replace existing engines. Through the renewal of the public safety millage, you have helped ensure that we continue to respond to citizen requests for fire and medical services quickly and efficiently.

F O C U S

2003 Awards

- Farmington Hills was named the 11th Safest City in the U.S. and the safest in Michigan.
- **Paul Cusac** was named the 2002 Firefighter of the Year.
- Battalion Chief **Corey Bartsch** was awarded Career Firefighter of the Year.
- **Larry Henderson** was recognized as the 2003 American Legion Firefighter of the Year.
- The Fire Department received the 2003 Silver Healthy Workplace Award from the Governor's Council on Physical Fitness.
- Firefighter Station of the Year Awards were presented to **James Donovan** from Station #1, **Raymond Pudlik** from Station #2, Paramedic **Kelly (Buckner) Kish** from Station #3 and **Linda Counsel** from Station #4.
- Firefighter Recruit Member of the Year was presented to **Ryan Munsell** and **Ronald Tejero** in a tie contest.
- The Optimist Firefighter of the Year was presented to Sergeant **John Dresden**.
- Detective **Bonnie Unruh** received the George B. Sunderland Practitioner of the Year Lifetime Achievement Award from the International Society of Crime Prevention Practitioners.
- The South Oakland Narcotics Intelligence Consortium (SONIC), of which Farmington Hills is a member, received the Special Agency Award for outstanding accomplishment in narcotics law enforcement from the International Narcotics Enforcement Officers Association.
- Police Officer **Michael Meister** received a MADD award for his enforcement action throughout the year.
- Sergeant **John Markey** was honored as the Police Officer of the Year.
- Police Officer **James Jarrett** received the American Legion Police Officer of the Year Award.
- Police Officers **Anthony Bateman** and **T. Derek Tobin** received the Optimist Club Police Officers of the Year Award.
- Clerk II **Darlene Marvin** was honored with the Police Department's Outstanding Civilian Employee of the Year Award.
- Sergeants **Charles Rozum** and **Shelly Turner**, and Police Officer **Michael Meister** received valor awards from the Hundred Club.
- The Police Department's Traffic Section received awards for Excellence in Traffic Safety and Excellence in Commercial Vehicle Safety from the Michigan Association of Chiefs of Police, the Michigan Department of Highway Safety and AAA Michigan.
- The Traffic Section also received the Governor's Traffic Safety Advisory Council's Richard Austin Award for long term commitment to traffic safety.
- **Tom Biasell**, Director of the Department of Public Services, was elected the first Chairman of the Rouge Assembly, which represents 40 communities dedicated to cleaning and enhancing the Rouge River watershed.
- Court Administrator **Dave Walsh** was selected as the Court Administrator of the Year by the Michigan Court Administration Association.
- The City received the Distinguished Budget Presentation Award, the highest form of recognition in governmental budgeting.
- The City's Comprehensive Annual Financial Report received the prestigious Certificate of Achievement in Financial Reporting.

Finance Department Wins International Recognition!

In 2003, the Finance Department, under the leadership of retiring Finance Director Chuck Rosch, continued to receive national and international recognition for excellence. For the 18th consecutive year, the City received the Distinguished Budget Presentation Award from the Government Finance Officers Association. For the fifth consecutive year, the City's Comprehensive Annual Financial Report for the fiscal year ending June 30, 2003, received the prestigious Certificate of Achievement of the United States and Canada.

A notable achievement for the City in 2003 was a significant contract to provide a new in-house integrated financial software program, which will save out-of-pocket operating costs and improve the timeliness of financial data.

Your 2003 Tax Dollar

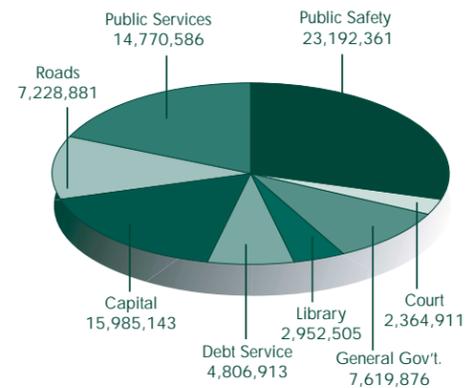
COUNTY	EDUCATION *	CITY
13.83%	59.22%	26.95%



*Farmington Schools Oakland Intermediate Schools
Oakland Community College

BASED ON
FARMINGTON SCHOOLS
HOMESTEAD RATE

How Your Tax Dollars Were Spent in 2002/03 \$78,921,176



Planning and Community Development

New construction, redevelopment, ordinance enforcement and rehabilitation made 2003 a significant year for the Department of Planning and Community Development.

The Department's building staff oversaw the construction of 90 single-family homes and over 250,000 square feet of commercial development. Grand River Avenue was significantly redeveloped with notable demolition and construction projects. Home improvements also contributed to the City's development activity. In total, the City realized more than \$70 million in construction valuation for 2003.

Thirty-one homes were rehabilitated with Federal Community Development Block Grant (CDBG) money. Community Development staff also coordinated and completed the construction of drainage improvements on Nine Mile Road with CDBG funds.



A volunteer replaces rotted wood on a homeowner's garage, part of the national Christmas in April program in which more than 100 volunteers joined with a local church to fix five homes of residents.

The Department also coordinated and participated in the national Christmas in April program, in which more than 100 volunteers joined with a local church to improve five homes for less fortunate residents. Volunteers also painted street benches along Grand River Avenue.

The Planning Office applied for and received Federal grants for tree plantings along Orchard Lake Road (a County Road) and Northwestern Highway (a State Highway). In the very near future, both areas will be looking very beautiful.

Department staff worked with the Beautification Commission to present the 18th annual awards program at which more than 140 residential and business owners were recognized for outstanding property maintenance and landscaping. Special recognition goes to:

• **Polo Club Apartments** – The Environmentally Sensitive Project Award.

- **Midwest Guaranty Bank** – The Chamber of Commerce Award.
- **Kaufman Financial Center** – The Commissioners Award.

The Department's Zoning Inspectors continued to help make Farmington Hills one of the most attractive places to live and work by conducting more than 14,000 inspections based on residents' complaints, and the enforcement of zoning and blight ordinances. Staff also reviewed plans for zoning code compliance for construction of single-family homes, building additions, accessory structures and signs.

The importance of community outreach continued as Department staff attended homeowners association meetings to educate citizens about the City's zoning laws. Zoning staff also coordinated the workload of the Zoning Board of Appeals, which heard 136 new cases that involved appeals from residents and other property owners.

City Clerk's Office

Good customer service is the motto of the City Clerk's Office

When you think about the City Clerk's office, you likely think voter registration and elections. But it offers even more for residents.

Most of the daily functions of the City Clerk's office focus on customer service to provide accurate, up-to-date information and assistance as quickly as possible. The Clerk's staff services many residents who need certified birth and death certificates, business and vending licenses, copies of City ordinances, copies of meeting agendas, minutes, schedules and general City information, and of course, voter registration and election information.

Skilled City staff members and hundreds of precinct workers prepare for weeks to ensure smooth-running and trouble-free elections. For the November 4 election, the City Clerk's staff issued more than 7,100 absentee ballots and answered hundreds of phone calls prior to and on Election Day, resulting in an efficiently run election with total results reported shortly after polls closed at 8 p.m.

When Farmington Hills voters went to the polls November 4, they elected former council member Vicki Barnett as the City's new Mayor for a two-year term. Also elected were incumbent council member Barry Bricker and two new members, Randy Bruce and Kenneth Massey, each to a four-year term. John Akouri also was elected to fill the remaining two years of the four-year term held by the late council member Jon Grant.

In 2003, the City Clerk's office began serving people who want a passport. As a Passport Acceptance Agency, the Clerk's staff can provide applications and information during regular business hours.

Special Services

The year 2003 was a benchmark year for the Special Services Department with the completion of several major projects, in addition to daily programming in Recreation, Parks, Golf, Senior Adults and the Cultural Arts.

Parks and Golf

The first phase of an expanded San Marino Golf Course, renamed Farmington Hills Golf Club, was among the Department's significant projects that culminated with a grand opening on September 10, 2003. In addition to providing a long-sought-after 18-hole golf course, the project has other public benefits. The course was designed to act as a regional storm water management system that naturally cleans storm water on the course and water from adjacent roadways. Also included is a sidewalk and bike path along Halsted Road and Eleven Mile Road that residents can enjoy.

More than 2.2 million golf balls have been hit since the driving range was completed and opened on April 14, 2003. Come on out and take a few swings! Need golf lessons? Call Recreation at 248-473-1800 or the golf club at 248-476-5910.

The first phase included a new nine-hole course, a driving range, clubhouse, and a parks and golf maintenance facility. The new clubhouse on Eleven Mile Court, just west of Halsted, features a pro-shop and restaurant open to the public for lunch and dinner.

The Parks and Golf staff moved into new quarters with the completion of a maintenance facility on Interchange Drive, off of Halsted. The facility houses the Parks and Golf staff, and equipment for the maintenance of the City's more than 600 acres of park land.

Phase two, renovation of the existing nine holes at the former San Marino Golf Course began in early September 2003 with a projected opening in spring, 2005.



Cultural Arts

The Cultural Arts Division continued to play a significant role in the City in 2003 with more new classes, workshops and programs for children and adults.

In the new Stables Studio in Heritage Park, children and adults created pottery, while younger children learned drawing basics in "Step by Step." Classes in doll making, watercolor and other arts continued to thrive in Heritage Park and the Costick Center, where piano, guitar and dance were taught.

Youth theater arrived with the first performance of "Schoolhouse Rock." The enthusiasm prompted more than 195 young actors to audition for November's "Annie Jr.," which led the director to choose two casts. Interest generated two additional productions, "Guys and Dolls" and "Honk, Jr." for winter and spring.

A concert by Jay Unger and Molly Mason, musical writers and producers for the PBS Ken Burns series, highlighted the Cultural Arts Concert Series at the Farmington Players Barn Theatre. The facility is used by the Division through a partnership with the City and the Farmington Players. Other concerts at the Barn included Kids & Strings by Detroit Symphony Orchestra members, and Blackthorn, a popular Irish group. The Detroit Chamber Winds and Strings returned to the Costick Center for the community's traditional annual Holiday Brass performance.

The popular "Tony and Tina's Wedding" brought dinner theater comedy to the Costick Center in April.

The Cultural Arts Division again left its mark with the annual Festival of the Arts held in cooperation with the Farmington Community Arts Council. Other festivals included Art on the Grand, the fine arts section of the Farmington Area Founders Festival, and the Heritage Festival in September.



A living statue added drama to "Art on the Grand" at the annual Founder's Festival.

Recreation

The Recreation Division continued to entertain Farmington Hills residents with leisure activities for all ages. Thousands attended family events such as Kid's Day, Hay Day and the Haunted Hike. In 2003, more than 19,300 residents participated in 1,832 leisure activities for 290,400 hours of recreation.

New fee-based programs developed by the Recreation staff in 2003 included: middle school lacrosse, Cabin Fever Carnival, Polaroid Road Rally, floor hockey, yoga, hip hop dancing, physio ball, snowboarding trips, a dinner dance benefit, nature programs, babysitting, Detroit Red Wings trips, youth fitness and conditioning, summer swim team training, and scout badge workshops.

Program registration was made easier when the Recreation staff started the Tele Trac system that allows you to register from home or office for most activities. Call the recreation office at 248-473-1800 to obtain your household ID number to use the Tele Trac system. To learn about Tele Trac, look at the registration page of the Department's program brochure.

Costick Activities Center

The Center, which attracts thousands of patrons annually, provides 70,000 square feet for community activities, programs and services, as well as a 25-yard swimming pool, gymnasium with stage, large commercial kitchen and meeting rooms of 500 to 7,000 square feet. With hundreds of programs and events offered annually, the Center has become a focal point for entertainment, social, educational, business and community events in the Farmington Hills-Farmington community.

Also new was the November reopening of the Volunteer Center, which matches residents interested in helping others in our community with people, agencies or organizations in need of assistance. To reach the Volunteer Center, call 248-473-1813.

Two popular events offered at the Center included the Household Hazardous Materials Drop-Off Day or HazMat Day, and the Heritage Festival. Sponsored by the cities of Farmington Hills and Farmington, HazMat Day drew more than 1,500 participants. The week-long Heritage Festival, a celebration of the community's cultural diversity, brought more than 3,000 people to the Center for a multicultural art exhibit, mini-conference of cultures, artist reception, community rally, new citizen swearing-in ceremony, international exhibits, music, food, dancing, art, tours and games.

Senior Adults

The Senior Division continued to provide some of the area's finest programs and services to adults 50 and better in Farmington Hills and Farmington.

Exercise and fitness programs, ballroom and line dance lessons, Tai Chi, yoga, gym exercise, and pool programs all saw increased participation in 2003. Holiday and evening programs remained popular. Evening and weekend programs flourished with ballroom dancing, and parenting and financial seminars.

New programs introduced by the Senior Adult staff included a laughter therapy group, designed to introduce the healthy benefits of laughter, and the Sojourn Bears, a community service group that assists adult cancer survivors. Computer classes, provided in cooperation with the Farmington Community Library and Farmington Community Education, gave older adults up-to-date technology.

The Senior Division Nutrition Program and Transportation Department in 2003 served more participants than in previous years. The community's older residents received 69,872 home-delivered meals and 18,198 on-site meals. The Transportation Department provided 30,194 rides for senior and handicapped residents with medical appointments a priority. Transportation for grocery shopping, hospital and nursing home visits, banks and pharmacies was offered, based on availability. Seniors in need of transportation can call 248-473-1864.

Youth and Family Services

Youth and Family Services offered its eighth year of the successful and popular after-school and summer programs for middle school youth. The after-school programs count 2,100 current members for a total of 4,100 members in its history. The programs and centers offer safe, fun environments for educational and recreational opportunities that promote good health and decision making for participating youth who live, or attend school, in Farmington Hills and Farmington.

Members have participated in a variety of activities including cooking classes, Girl Power, Guy Time, Craft Club, Magic Show, Pocket Pool Class and Free Comic Book Day. Members also perform a community service project such as helping the Goodfellows with gift boxes and shopping for less fortunate families. All youth center members are invited to a Year End Party/Dance at the Ice Arena. New programs to be offered include a clothing drive, critical thinking activities, baby sitting training and cartooning.

A record number of sixth graders attended the 2003 summer program due to staff visits to every fifth grade class in the school district, as well as information packets available for parents. This year's summer program provided a Drop-In Center Monday through Thursday at the Ice Arena, as well as a field trip program.

For high school students, the Mayor's Youth Council (MYC) achieved a long-term goal of creating a place for high school students on the renovated 2nd Floor of the Farmington Hills Ice Arena. The 2nd Floor is the place for unique and exciting events sponsored by the MYC from 8 to 11 p.m. Friday and Saturday nights. Members of the MYC also serve on various boards and commissions that represent Farmington Hills and Farmington.

Ice Arena

2003 was an outstanding year for the Farmington Hills Ice Arena with youth hockey drawing more than 1,000 participants weekly. More than 750 residents and approximately 150 figure skaters call the Arena home ice. Ten public skating sessions provided more than 20 hours of skating opportunities per week. Special events included the 8th Annual Holiday Tournament and the 7th Annual Ice Show, "Skate Across America."

The Pro Shop was privatized in 2003 and B&R Sports now operates the shop which is a cost effective and efficient solution to providing retail services at the arena. Summer activities were expanded to provide children's day camp, sports camps and the operation of the concession at Founders Sports Park.